Aerosol Sealing: From Lab to Market to University to Market Again

Mark Modera Professor, UC Davis Western Cooling Efficiency Center Director, UC Davis Lead Scientist, Aeroseal

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Presentation Overview

- Brief History of Aerosol Sealing
- Evolution of duct sealing TECHNOLOGY
- Turning a TECHNOLOGY into a BUSINESS
- Adding new applications/markets
- New TECHNOLOGY development Envelope Sealing
- Q&A





Brief History of the World of Aerosol Sealing

- 1979: Discovery that duct leakage is important
- 1987: First conception of aerosol sealing for ducts
- 1991: Sacramento field study shows 18% savings from duct sealing
- 1994: Laboratory proof of concept for aerosol duct sealing at LBNL
- 1996: Popular Science and DOE awards for aerosol duct sealing
- **1997: AEROSEAL founded**
- 1999: First HVAC contractors selling AEROSEAL
- 2001: AEROSEAL purchased by Carrier
- 2006: Gen-2 AEROSEAL equipment released
- 2010: AEROSEAL spun out from Carrier
- 2011: First envelope sealing at UC Davis
- 2015: Aerosol Envelope sealing licensed to Aeroseal by UC Davis
- 2016: 10X Revenue growth since Carrier divestiture











First Aerosol Duct Sealer



1994: First Field Test





Second Aerosol Duct Sealer



1995-1997: Used for BETA Testing in Houses





From the Lab to Market

STEP 1: Many steps taken at LBNL to prepare for commercialization

• Safety, practicality, sealant longevity, performance, value STEP 2: Nobody wanted to license the technology

- No existing market
- Revolutionary vs. Evolutionary technology
- STEP 3: Licensee with strong motivation
 - Make or break motivation
 - Need someone to drink the Kool-Aid
 - I turned out to be the best (potentially only) candidate

STEP 4: A wild ride

- Research institution turned investor
 - Could not pull the trigger
- Ex-funder partner ⇔ disaster
- Cowboy businessman partner ⇒ fair but unpredictable





Gen-1 AEROSEAL Machine



1999: First Commercial Product sold to HVAC Dealers





From the Lab to the Real World



- Block all grilles temporarily
- Pressurize duct system with aerosolized sealant
- Track process to watch it working









From a Technology to a Business

- Provide technician with immediate feedback
- Provide customer with proof of performance
- Assure that your business model creates revenue
 - Dealers pay by the application
 - Forced to upload data for machine to work

Certificate of Completion





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Industry Recognition: ASHRAE Standard 152

Technology-Agnostic Legitimization

- Test Procedures
- Design Efficiency Calculations (Performance)
- Seasonal Efficiency Calculations (Energy Savings)



BSR/ASHRAE Standard 152-2004



Method of Test for Determining the Design and Seasonal Efficiencies of Residential Thermal Distribution Systems

Approved by the ASHRAE Standards Committee on ; by the ASHRAE Board of Directors on ; and by the American National Standards Institute on ______.

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Leakage Data Statistical Demonstration of Problem







Solving Unrecognized Customer Problem: Diagnosis



Needed to produce complete diagnostic protocol to show value

VALUE PROPOSITION: Customers Not Getting the FLOW





Solving Unrecognized Customer Problem: Diagnosis



Customers Not Getting the desired TEMPERATURE





Utility Survey of HVAC Satisfaction

Satisfaction with HVAC System



Customer Satisfaction and 3rd Party Verification Make the Difference





Generation-2: Modular Sealing Equipment



Smaller Particles and More Sealant Flow Sped Up Sealing by Factor of 5-10 Modular Design Facilitated Application in Commercial Buildings





Aerosealing Large Commercial Ducts – Bldg 90







Aerosealing Large Commercial Ducts -LBNL Building 70

LABORATORY Dual Deck Supply Sealing









Aerosealing Large Commercial Ducts -LBNL Building 50

Supply Shaft Sealing











Aerosealing Large Commercial Ducts -LBNL Building 50

Supply Shaft Sealing











Start-Up to Start-Up

STEP 1: Sold company to large corporation

- 16-month negotiation process very time-consuming
 - Terms and Conditions are king
- Opportune and Inopportune sale timing
 - 2 weeks before 9/11/2001

STEP 2: Pluses and Minuses of a large corporation

- Professionalization and credibility
- Distribution network
- Aeroseal was in the financial noise
- Evolution of corporate personnel and priorities

STEP 3: Nine years later

- Contract made corporate divestiture work
- Alternative was complete write-off
- Welcome to the world of private finance





Commercial-Building Sealing – 12 years later







Product Improvement: Current Aeroseal Residential Equipment









New Technology: Building Envelope Sealing

Basic Concept

- Seal New-Construction Building Shells at Rough-In
- Seal Existing Construction at time of occupancy change, or from attic and/or crawlspace
- Reduce cost, get better tightness and get automated certification





Aerosol Building Sealing









Post-Sheetrock Sealed Leaks







Pre-Sheetrock Sealed Leaks













Aerosol Envelope Sealing Comparison with Manual Sealing













Auxiliary Benefit- Sound Transfer Reduction



Aerosol sealing dramatically reduces sound transmission above 800 Hz





From the Lab to Market (Round 2)

STEP 1: Licensing

- Not as hard this time
- Seven firms interested in licensing
- Aeroseal ultimately got the license
 - Conflict of interest kept me out of the process

STEP 2: Addressing Large Range of Applications

- Need technical sophistication
- Need market partners
- Not yet clear how it will work out





WCEC MISSION

"Accelerate the development and commercialization of efficient heating, cooling, and energy distribution solutions through stakeholder engagement, innovation, R&D, education, and outreach."

Would have accelerated the Aerosol Commercialization Process





ANY QUESTIONS?



